

Health Authority: PHSA

Health Authority Budget Management Plan

Fiscal Years 2003/04 to 2005/06

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GENERAL PLANNING GUIDELINES

The Budget Management Plan has been prepared using the general planning guidelines (Appendix B) included in the Instructions for Health Service Redesign and Budget Management Plans received from the Ministry of Health Services, dated June 13, 2003.

Annual Projection - 2002/03 (\$ - millions)

Template 1

HEALTH AUTHORITY: PHSA

Annual		
2002/03 Budget	2002/03 Projection	Variance
873.605	918.964	45.359
80.821	89.129	8.308
2.074	1.392	(0.682)
1.977	3.114	1.137
38.376	44.739	6.363
996.853	1,057.338	60.485

Revenue

Contributions (MoHS Sectoral Grants)

MSP & MSC Sessional

Self Pay

Investments

All Other revenue

Total Revenue

Incl accrual for BCMHS severance funding (\$20M)
Incl MOCAP: retro & current yr funding (\$23M)

Expenditure

Compensation (All):

Salaries & Wages

Employee Benefits*

Purchased Services-Personnel

Purchased Services-Physicians

Sub Total Compensation

Incl accrual for BCMHS severance cost (\$20M)

Incl MOCAP: retro & current yr (\$23M)

Supplies:

Drugs & Medical Gases

Food & Dietary Supplies

Med/Surg or Patient Supplies

Diagnostic

Printing, Stationery & Office

Housekeeping

Laundry & Linen

Plant Operation (Utilities)

Others

Sundry:

Communication & Data Processing

Travel

Professional Fees

Rent

Other

Equipment Expenses

Referred Out:

Admin/Support

Acute

Residential - Affiliated

Residential - Priv Contractor

Community

Adult Mental Hlth

Public & Preventive

Others

Restructuring Costs (819 70)

Building & Grounds

Service Contracts

Interest on Mortgages/LT Debt

Other

Total Expenditure

389.158	404.116	(14.958)
72.637	72.449	0.188
9.983	11.707	(1.724)
46.178	72.618	(26.440)
517.956	560.890	(42.934)
115.972	115.468	0.504
6.793	7.043	(0.250)
25.651	25.911	(0.260)
13.575	14.711	(1.136)
3.441	2.843	0.598
0.637	0.711	(0.074)
0.943	0.968	(0.025)
5.506	5.161	0.345
4.236	3.999	0.237
5.663	5.018	0.645
5.112	4.754	0.358
6.719	9.581	(2.862)
9.837	9.377	0.460
7.308	8.865	(1.557)
13.551	19.594	(6.043)
6.343	5.587	0.756
-	-	-
-	-	-
3.927	3.945	(0.018)
2.456	2.656	(0.200)
-	-	-
6.192	7.212	(1.020)
207.680	209.890	(2.210)
	(2.764)	2.764
17.701	17.997	(0.296)
-	-	-
1.812	1.305	0.507
989.011	1,040.722	(51.711)

Surplus/(Deficit) before Amortization

Amortized Revenue

Amortization of Capital

Surplus/(Deficit) after Amortization

7.842	16.616	8.774
30.263	30.931	0.668
(33.989)	(33.303)	(0.686)
4.116	14.244	10.128

* Must include effects of long term Sick and Severance adjustments.

Balance Sheet Projections (\$ - millions)**HEALTH AUTHORITY: PHSA****ASSETS**

March 31, 2003 Projection

Current:

Cash and Short Term Investments	\$ 140.438
Accounts Receivable	\$ 76.666
Inventories	\$ 12.920
Prepaid Expenses	\$ 3.429
Other	\$ -
Sub-total Current Assets	\$ 233.453

Long Term:

Investments	\$ -
Accounts Receivable (LT)	\$ -
Capital Assets, Net	\$ 312.689
Other	\$ -
Sub-total Long Term Assets	\$ 312.689

Total Assets

Total Assets	\$ 546.142
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LIABILITIES

Current:

Accounts Payable and Accrued Liabilities	\$ 123.178
Current Portion of Sick/Severance	\$ 2.827
Vacation Accrual	\$ 28.388
Deferred Operating Contributions	\$ 6.566
Deferred Capital Contributions	\$ -
Obligation Under Capital Leases	\$ 0.920
Unearned Revenue - Operating	\$ -
Unearned Revenue - Capital	\$ -
Other	\$ 26.797
Sub-total Current Liabilities	\$ 188.676

Long Term:

Mortgage Payable	
Obligation Under Capital Leases	\$ 1.788
Deferred Operating Contributions	
Deferred Capital Contributions	\$ 335.867
Sick and Severance	\$ 34.795
Other	\$ 2.676
Sub-total Long Term Liabilities	\$ 375.126

Total Liabilities

Total Liabilities	\$ 563.802
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NET ASSETS

Net Investment in Capital Assets	\$ 8.409
Unappropriated (Unrestricted)	\$ (26.829)
Internally Restricted	\$ 0.760
Externally Restricted	\$ -
Total Net Assets	\$ (17.660)

Total Liabilities + Net Assets

Total Liabilities + Net Assets	\$ 546.142
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MoHS Equity Measurement	\$ (17.660)
(Investment in Capital Assets+Unrestricted+Internally Restricted)	

Health Authority: PHSA
 Reconciliation of Year 1 of HA's Approved 02/03 - 04/05 Budget Mgmt Plan
 (\$ - millions)

	2002/03		FTE's	
	\$		Planned	Actual
	Planned	Actual	Planned	Actual
Service Redesign Strategies				
Children's & Women's Health Centre of BC	6.771	3.791	0.00	0.00
BC Cancer Agency	6.687	6.687	0.00	0.00
Forensic Psychiatric Services Commission	1.022	1.022	0.00	0.00
BC Centre for Disease Control	1.400	1.090	0.00	0.00
BC Transplant Society	0.500	0.010	0.00	0.00
New Initiatives (not in 02/03 BMP but started in 02/03)				
Total Service Redesign Strategies	16.380	12.600	0.00	0.00
Revised Projection				

	2003/04		FTE's	
	\$		Planned	Revised
	Planned	Revised	Planned	Revised
	8.109	6.375	0.00	0.00
	2.508	2.221	0.00	0.00
	0.600	0.769	0.00	0.00
	1.200	2.230	0.00	0.00
	0.000	0.000	0.00	0.00
Total Service Redesign Strategies	12.417	11.595	0.00	0.00
Revised Projection				

Health Authority: PHSA (C&W)
 Reconciliation of Year 1 of HA's Approved 02/03 - 04/05 Budget Mgmt Plan
 (\$ in thousands)

	2002/03			2003/04			
	\$		FTE's	\$		FTE's	
	Planned	Actual	Planned	Planned	Revised	Planned	Revised
Service Redesign Strategies							
Resident fees for preferred accommodation	700.00	500.00		500.00	200.00		
Retail operations	200.00	0.00		200.00	142.00		
Dental chair reduction	88.00	0.00		0.00	(88.00)		
Physician support	925.00	643.00		1,200.00	1,200.00		
Eating disorders consolidation	278.00	278.00		0.00	0.00		
Child psych day hospital	100.00	100.00		0.00	0.00		
Elective gynaecology day surgery	100.00	0.00		0.00	0.00		
Support service efficiencies	1,195.00	1,195.00		1,100.00	852.00		
Outsourcing - Housekeeping and Food	740.00	0.00		4,134.00	1,917.00		
Nursing productivity and service redesign (model of care)	1,050.00	300.00		800.00	227.00		
Bed consolidation	900.00	600.00		0.00	2,070.00		
Antepartum bed closures	175.00	175.00		175.00	175.00		
Reduction in deliveries	320.00	0.00		0.00	(320.00)		
New Initiatives (not in 02/03 BMP but started in 02/03)							
Total Service Redesign Strategies	6,771.00	3,791.00	0.00	8,109.00	6,375.00	0.00	0.00
Revised Projection							

Health Authority: PHSA (BCCA)
 Reconciliation of Year 1 of HA's Approved 02/03 - 04/05 Budget Mgmt Plan
 (\$ in thousands)

	2002/03		2003/04		FTE's	
	\$		\$		Planned	Revised
	Planned	Actual	Planned	Revised	Planned	Revised
Service Redesign Strategies						
Patient information management efficiencies	430.00	430.00	350.00	299.00		
Administrative efficiencies	393.00	393.00	0.00	0.00		
Hotel services efficiencies	225.00	225.00	350.00	355.00		
Agency-wide administrative reductions	1,094.00	1,094.00	350.00	385.00		
Hiring freeze/delayed hirings	423.00	423.00	0.00	579.00		
Strategic spending	661.00	661.00	0.00	377.00		
Screening mammography administrative efficiencies	216.00	216.00	175.00	0.00		
Secretarial staffing reduction	90.00	90.00	633.00	226.00		
Elimination of vacancies - outpatient radiation therapy	1,040.00	1,040.00	0.00	0.00		
Elimination of vacancies - outpatient systemic therapy	302.00	302.00	0.00	0.00		
Lab services efficiencies	528.00	528.00	150.00	0.00		
Reduction of inpatient beds	380.00	380.00	0.00	0.00		
Access to non-core rehabilitation services	328.00	328.00	500.00	0.00		
Communities oncology network	577.00	577.00	0.00	0.00		
New Initiatives (not in 02/03 BMP but started in 02/03)						
Total Service Redesign Strategies	6,687.00	6,687.00	2,508.00	2,221.00	0.0	0.0
Revised Projection						

Health Authority: PHSA (FPSC)
 Reconciliation of Year 1 of HA's Approved 02/03 - 04/05 Budget Mgmt Plan
 (\$ in thousands)

	2002/03		2003/04		FTE's	
	\$		\$		Planned	Revised
Service Redesign Strategies						
Administrative & support program efficiencies	500.00	500.00	600.00	769.00		
Contracted services reductions	522.00	522.00	0.00	0.00		
New Initiatives (not in 02/03 BMP but started in 02/03)						
Total Service Redesign Strategies	1,022.00	1,022.00	600.00	769.00	0.00	0.00
Revised Projection						

Health Authority: PHSA (BCCDC)
 Reconciliation of Year 1 of HA's Approved 02/03 - 04/05 Budget Mgmt Plan
 (\$ in thousands)

	2002/03			2003/04			
	\$		FTE's	\$		FTE's	
	Planned	Actual	Planned	Planned	Revised	Planned	Revised
Service Redesign Strategies							
Revenue generation initiatives	200.00	200.00		100.00	556.00		
Corporate restructuring	150.00	150.00		200.00	800.00		
Clinical best practices	1,050.00	740.00		900.00	874.00		
New Initiatives (not in 02/03 BMP but started in 02/03)							
Total Service Redesign Strategies	1,400.00	1,090.00	0.0	1,200.00	2,230.00	0.0	0.0
Revised Projection							

Health Authority: PHSA
Budget Management Plan 2003/04 to 2005/06
 (\$ - millions)
 All Numbers Shown Must be Incremental not Absolute

Projected Surplus/(Deficit) from Prior Year

Add:
 Annualization Adjustments

Reverse:
 One-time costs/(savings)
 One-time revenues

Budgeted Surplus/(Deficit) - Prior to Additional Pressures

Changes/Pressures (prior to Redesign Strategies)

Projected Changes to Revenue

RP Grants(AC, CC, AMH, PPH)

MSP (1 10 15 00)

Self Pay (1 10 80 00)

Investments (1 60 00 00)

All Other revenue

Wages & Benefits

Unionized Staff (broken down by table)(Appendix A)

Excluded Staff

Physicians

Service Providers

Benefits Rate Change

EI

CPP

WCB

Health Benefits Trust

Sick & Severance adjustment

Non-Wage Inflation

Drugs

Utilities

Other (specify)

Other

Training & Education

Net Depreciation and mortgage equity impact

Contingencies

Demand Pressures

Utilization Increases

Cardiac Volumes

Islet Cell commitment to VCHA

Sub-Total: Changes/Pressures

Budgeted Surplus/(Deficit) Prior to Redesign Strategies

Redesign Strategies

Acute

C&W

BCCA

BCTS

Red Cross

Home & Community Care - Residential

Home & Community Care - Community

Adult Mental Health

BCMHS

FPSC

Public and Preventive

BCCDC

Corporate

Primary Care

Other (Corporate)

Corporate

Sub-Total: Redesign Strategies

BMP Budgeted Surplus (Deficit)

	2003/04		2004/05		2005/06	
	\$	FTEs	\$	FTEs	\$	FTEs
Projected Surplus/(Deficit) from Prior Year	14.244	0.000				
Add: Annualization Adjustments	0.000	0.000				
Reverse: One-time costs/(savings) One-time revenues	32.868 (43.000)	0.000 0.000				
Budgeted Surplus/(Deficit) - Prior to Additional Pressures	4.112	6545.900	(10.289)	6354.200	0.002	6286.500
<u>Changes/Pressures (prior to Redesign Strategies)</u>						
Projected Changes to Revenue						
RP Grants(AC, CC, AMH, PPH)	28.604	6.000	0.000	0.000	0.000	0.000
MSP (1 10 15 00)	0.000	0.000	0.000	0.000	0.000	0.000
Self Pay (1 10 80 00)	0.000	0.000	0.000	0.000	0.000	0.000
Investments (1 60 00 00)	0.040	0.000	0.000	0.000	0.000	0.000
All Other revenue	(1.034)	0.000	0.040	0.000	0.040	0.000
Wages & Benefits						
Unionized Staff (broken down by table)(Appendix A)	(28.139)	0.000	(1.106)	0.000	(2.120)	0.000
Excluded Staff	(1.466)	0.000	(0.868)	0.000	(0.881)	0.000
Physicians	(6.854)	0.000	(0.028)	0.000	5.272	0.000
Service Providers	0.000	0.000	0.000	0.000	0.000	0.000
Benefits Rate Change						
EI	0.146	0.000	(0.095)	0.000	(0.099)	0.000
CPP	(0.514)	0.000	(0.928)	0.000	(1.025)	0.000
WCB	0.252	0.000	(0.101)	0.000	(0.105)	0.000
Health Benefits Trust	(4.764)	0.000	(2.035)	0.000	(1.956)	0.000
Sick & Severance adjustment	0.000	0.000	0.000	0.000	0.000	0.000
Non-Wage Inflation						
Drugs	(17.478)	0.000	(0.685)	0.000	(0.360)	0.000
Utilities	0.000	0.000	0.000	0.000	0.000	0.000
Other (specify)	(2.321)	10.000	(2.410)	0.000	(2.817)	0.000
Other						
Training & Education	0.000	0.000	0.000	0.000	0.000	0.000
Net Depreciation and mortgage equity impact	(3.400)	0.000	0.000	0.000	(0.700)	0.000
Contingencies	0.000	0.000	0.000	0.000	0.000	0.000
Demand Pressures						
Utilization Increases	(5.269)	24.800	1.900	2.000	(3.685)	(3.800)
Cardiac Volumes	(3.000)	0.000	1.000	0.000	0.000	0.000
Islet Cell commitment to VCHA	(0.353)	0.000	0.000	0.000	0.000	0.000
Sub-Total: Changes/Pressures	(45.550)	40.800	(5.316)	2.000	(8.436)	(3.800)
Budgeted Surplus/(Deficit) Prior to Redesign Strategies	(41.438)	6586.700	(15.605)	6356.200	(8.434)	6282.700
<u>Redesign Strategies</u>						
Acute						
C&W	9.616	(49.20)	4.581	(20.60)	0.000	0.00
BCCA	2.521	(20.90)	3.037	(23.90)	0.100	0.00
BCTS	0.724	0.00	0.000	0.00	0.000	0.00
Red Cross	0.000	0.00	0.837	(15.60)	0.000	0.00
Home & Community Care - Residential						
Home & Community Care - Community						
Adult Mental Health						
BCMHS	14.764	(153.60)	0.000	0.00	0.000	0.00
FPSC	1.448	(8.80)	0.507	(4.60)	0.212	0.00
Public and Preventive						
BCCDC	2.230	0.00	0.668	(5.00)	0.977	(7.00)
Corporate	0.000	0.00	1.500	0.00	0.000	0.00
Primary Care						
Other (Corporate)						
Corporate	(0.154)	0.00	4.477	0.00	1.017	0.00
Sub-Total: Redesign Strategies	31.149	(232.50)	15.607	(69.70)	2.306	(7.00)
BMP Budgeted Surplus (Deficit)	(10.289)	6354.20	0.002	6286.50	(6.128)	6275.70

Health Authority: PHSA (C&W)
 Budget Management Plan 2003/04 to 2005/06
 (\$ in thousands)

All Numbers Shown Must be Incremental not Absolute

Projected Surplus/(Deficit) from Prior Year

Add:
 Annualization Adjustments

Reverse:
 One-time costs/(savings)
 One-time revenues

Budgeted Surplus/(Deficit) - Prior to Additional Pressures

Changes/Pressures (prior to Redesign Strategies)

Projected Changes to Revenue

RP Grants(AC, CC, AMH, PPH)

MSP (1 10 15 00)

Self Pay (1 10 80 00)

Investments (1 60 00 00)

All Other revenue

Wages & Benefits

Unionized Staff (broken down by table)(Appendix A)

Excluded Staff

Physicians

Service Providers

Benefits Rate Change

EI

CPP

WCB

Health Benefits Trust

Sick & Severance adjustment

Non-Wage Inflation

Drugs

Utilities

Other (specify)

Other

Training & Education

Net Depreciation and mortgage equity impact

Contingencies

Demand Pressures

Utilization Increases

Sub-Total: Changes/Pressures

Budgeted Surplus/(Deficit) Prior to Redesign Strategies

	2003/04		2004/05		2005/06	
Projected Surplus/(Deficit) from Prior Year	\$					
Add:						
Annualization Adjustments						
Reverse:						
One-time costs/(savings)						
One-time revenues						
Budgeted Surplus/(Deficit) - Prior to Additional Pressures	(4353.000)	2987.000	(3698.000)	2946.500	(2283.000)	2927.900
<u>Changes/Pressures (prior to Redesign Strategies)</u>						
Projected Changes to Revenue						
RP Grants(AC, CC, AMH, PPH)	687.000	0.000	0.000	0.000	0.000	0.000
MSP (1 10 15 00)						
Self Pay (1 10 80 00)						
Investments (1 60 00 00)						
All Other revenue	0.000	0.000	0.000	0.000	0.000	0.000
Wages & Benefits						
Unionized Staff (broken down by table)(Appendix A)	(7073.000)	0.000	(369.000)	0.000	(370.000)	0.000
Excluded Staff	(598.000)	0.000	(412.000)	0.000	(420.000)	0.000
Physicians	(1235.000)	0.000	0.000	0.000	0.000	0.000
Service Providers						
Benefits Rate Change						
EI	168.000		(71.000)		(73.000)	
CPP	(309.000)		(706.000)		(787.000)	
WCB	293.000		(60.000)		(61.000)	
Health Benefits Trust	(1717.000)	0.000	(601.000)	0.000	(609.000)	0.000
Sick & Severance adjustment						
Non-Wage Inflation						
Drugs	(360.000)		(360.000)		(360.000)	
Utilities						
Other (specify)	(715.000)	0.000	(737.000)	0.000	(759.000)	0.000
Other						
Training & Education						
Net Depreciation and mortgage equity impact						
Contingencies						
Demand Pressures						
Utilization Increases	1898.000	8.700	150.000	2.000	0.000	0.000
Sub-Total: Changes/Pressures	(8961.000)	8.700	(3166.000)	2.000	(3439.000)	0.000
Budgeted Surplus/(Deficit) Prior to Redesign Strategies	(13314.000)	2995.700	(6864.000)	2948.500	(5722.000)	2927.900

Health Authority: PHSA (BCCA)
Budget Management Plan 2003/04 to 2005/06
 (\$ In thousands)

All Numbers Shown Must be Incremental not Absolute

Projected Surplus/(Deficit) from Prior Year

Add:
 Annualization Adjustments

Reverse:
 One-time costs/(savings)
 One-time revenues

Budgeted Surplus/(Deficit) - Prior to Additional Pressures

Changes/Pressures (prior to Redesign Strategies)

Projected Changes to Revenue

RP Grants(AC, CC, AMH, PPH)
 MSP (1 10 15 00)
 Self Pay (1 10 80 00)
 Investments (1 60 00 00)
 All Other revenue

Wages & Benefits

Unionized Staff (broken down by table)(Appendix A)
 Excluded Staff
 Physicians
 Service Providers
 Benefits Rate Change
 EI
 CPP
 WCB
 Health Benefits Trust
 Sick & Severance adjustment

Non-Wage Inflation

Drugs
 Utilities
 Other (specify)

Other

Training & Education
 Net Depreciation and mortgage equity impact
 Contingencies

Demand Pressures

Utilization Increases

Sub-Total: Changes/Pressures

Budgeted Surplus/(Deficit) Prior to Redesign Strategies

2003/04		2004/05		2005/06	
\$					
Projected Surplus/(Deficit) from Prior Year					
Add: Annualization Adjustments					
Reverse: One-time costs/(savings) One-time revenues					
Budgeted Surplus/(Deficit) - Prior to Additional Pressures		(3566.000) 1347.900		(387.000) 1324.000	
5172.000 1356.500					
<u>Changes/Pressures (prior to Redesign Strategies)</u>					
Projected Changes to Revenue					
RP Grants(AC, CC, AMH, PPH)					
2398.000		0.000		0.000	
MSP (1 10 15 00)					
Self Pay (1 10 80 00)					
Investments (1 60 00 00)					
All Other revenue					
Wages & Benefits					
Unionized Staff (broken down by table)(Appendix A)					
(4384.000)		(241.000)		(243.000)	
Excluded Staff					
(394.000)		(270.000)		(276.000)	
Physicians					
Service Providers					
Benefits Rate Change					
(37.000)		(38.000)		(39.000)	
(129.000)		(136.000)		(144.000)	
(29.000)		(30.000)		(30.000)	
(191.000)		(184.000)		(207.000)	
Sick & Severance adjustment					
Non-Wage Inflation					
Drugs					
(4798.000)		0.000		0.000	
Utilities					
(449.000)		(459.000)		(472.000)	
Other (specify)					
Other					
Training & Education					
Net Depreciation and mortgage equity impact					
Contingencies					
Demand Pressures					
Utilization Increases					
(3246.000) 12.300		1500.000		(970.000) (3.800)	
(11259.000) 12.300		142.000 0.000		(2381.000) (3.800)	
(6087.000) 1368.800		(3424.000) 1347.900		(2768.000) 1320.200	

Redesign Strategies

Acute

Strategy #62 - Tumor marker - lab redesign
 Strategy #7 - Interprovincial BMT revenue
 Strategy #31 - Support service efficiencies
 Strategy #33 - Deferral of equipment maintenance
 Strategy #34 - Patient information management efficiencies
 Strategy #35 - Administrative efficiencies
 Strategy #36 - Secretarial staffing reduction
 Strategy #37 - Hiring freeze/delayed hirings
 Strategy #38 - Strategic initiatives
 Strategy #58 - Clinical efficiencies
 Strategy #59 - Cervical cancer screening (vacant positions)

Home & Community Care - Residential

Home & Community Care - Community

Adult Mental Health

Public and Preventive

Primary Care

Other (Corporate)

Sub-Total: Redesign Strategies

BMP Budgeted Surplus (Deficit)

\$	FTEs	\$	FTEs	\$	FTEs
0.000		700.000		100.000	
100.000	0.00	0.000	0.00	0.000	0.00
355.000	(7.40)	0.000	0.00	0.000	0.00
200.000	0.00	195.000	0.00	0.000	0.00
299.000	(6.00)	350.000	(7.00)	0.000	0.00
385.000	(4.00)	526.000	(8.00)	0.000	0.00
226.000	(3.50)	230.000	(4.00)	0.000	0.00
579.000	0.00	458.000	0.00	0.000	0.00
377.000	0.00	0.000	0.00	0.000	0.00
0.000	0.00	150.000	0.00	0.000	0.00
0.000	0.00	428.000	(4.90)	0.000	0.00
Sub-Total: Redesign Strategies					
2521.000	(20.90)	3037.000	(23.90)	100.000	0.00
(3566.000) 1347.90		(387.000) 1324.00		(2668.000) 1320.20	

Health Authority: PHSA (BCMHS)
Budget Management Plan 2003/04 to 2005/06
 (\$ in thousands)
 All Numbers Shown Must be Incremental not Absolute

Projected Surplus/(Deficit) from Prior Year

Add:
 Annualization Adjustments

Reverse:
 One-time costs/(savings)
 One-time revenues

Budgeted Surplus/(Deficit) - Prior to Additional Pressures

Changes/Pressures (prior to Redesign Strategies)

Projected Changes to Revenue

RP Grants(AC, CC, AMH, PPH)

MSP (1 10 15 00)

Self Pay (1 10 80 00)

Investments (1 60 00 00)

All Other revenue

Wages & Benefits

Unionized Staff (broken down by table)(Appendix A)

Excluded Staff

Physicians

Service Providers

Benefits Rate Change

EI

CPP

WCB

Health Benefits Trust

Sick & Severance adjustment

Non-Wage Inflation

Drugs

Utilities

Other (specify)

Other

Training & Education

Net Depreciation and mortgage equity impact

Contingencies

Demand Pressures

Utilization Increases

Sub-Total: Changes/Pressures

Budgeted Surplus/(Deficit) Prior to Redesign Strategies

	2003/04		2004/05		2005/06	
	0.000	1396.000	7890.000	1248.400	5815.000	1248.400
\$						
RP Grants(AC, CC, AMH, PPH)	8072.000	6.000	0.000	0.000	0.000	0.000
MSP (1 10 15 00)						
Self Pay (1 10 80 00)						
Investments (1 60 00 00)						
All Other revenue						
Unionized Staff (broken down by table)(Appendix A)	(11303.000)	0.000	(408.000)	0.000	(1418.000)	0.000
Excluded Staff	(52.000)	0.000	(36.000)	0.000	(36.000)	0.000
Physicians						
Service Providers						
Health Benefits Trust	(885.000)	0.000	(885.000)	0.000	(885.000)	0.000
Sick & Severance adjustment						
Other (specify)	(743.000)	0.000	(746.000)	0.000	(747.000)	0.000
Utilization Increases	(1963.000)	0.000	0.000	0.000	0.000	0.000
Sub-Total: Changes/Pressures	(6874.000)	6.000	(2075.000)	0.000	(3086.000)	0.000
Budgeted Surplus/(Deficit) Prior to Redesign Strategies	(6874.000)	1402.000	5815.000	1248.400	2729.000	1248.400

Redesign Strategies

Acute

Home & Community Care - Residential

Home & Community Care - Community

Adult Mental Health

Strategy #21 - Bed consolidation

Strategy #22 - Bed closures

Strategy #23 - Bridging program

Strategy #30 - Support service efficiencies

Strategy #31 - Clinical service efficiencies

Strategy #35 - Administrative efficiencies

Public and Preventive

Primary Care

Other (Corporate)

Sub-Total: Redesign Strategies

BMP Budgeted Surplus (Deficit)

	\$	FTEs	\$	FTEs	\$	FTEs
Acute						
Home & Community Care - Residential						
Home & Community Care - Community						
Adult Mental Health						
Strategy #21 - Bed consolidation	3384.000	(55.50)				
Strategy #22 - Bed closures	5671.000	(85.70)				
Strategy #23 - Bridging program	247.000	(3.50)				
Strategy #30 - Support service efficiencies	5189.000	(6.80)				
Strategy #31 - Clinical service efficiencies	108.000	(1.30)				
Strategy #35 - Administrative efficiencies	165.000	(0.80)				
Public and Preventive						
Primary Care						
Other (Corporate)						
Sub-Total: Redesign Strategies	14764.000	(153.60)	0.000	0.00	0.000	0.00
BMP Budgeted Surplus (Deficit)	7890.000	1248.40	5815.000	1248.40	2729.000	1248.40

Health Authority: PHSA (FPSC)
Budget Management Plan 2003/04 to 2005/06
 (\$ in thousands)

All Numbers Shown Must be Incremental not Absolute

Projected Surplus/(Deficit) from Prior Year

Add:
 Annualization Adjustments

Reverse:
 One-time costs/(savings)
 One-time revenues

Budgeted Surplus/(Deficit) - Prior to Additional Pressures

Changes/Pressures (prior to Redesign Strategies)

Projected Changes to Revenue

RP Grants(AC, CC, AMH, PPH)
 MSP (1 10 15 00)
 Self Pay (1 10 80 00)
 Investments (1 60 00 00)
 All Other revenue

Wages & Benefits

Unionized Staff (broken down by table)(Appendix A)
 Excluded Staff
 Physicians
 Service Providers
 Benefits Rate Change
 EI
 CPP
 WCB
 Health Benefits Trust
 Sick & Severance adjustment

Non-Wage Inflation

Drugs
 Utilities
 Other (specify)

Other

Training & Education
 Net Depreciation and mortgage equity impact
 Contingencies

Demand Pressures

Utilization Increases

Sub-Total: Changes/Pressures

Budgeted Surplus/(Deficit) Prior to Redesign Strategies

2003/04		2004/05		2005/06					
\$									
		377.000	447.000	(1058.000)	442.000	(948.000)	437.400		
2895.000		0.000		0.000					
(4161.000)		(78.000)		(79.000)					
(93.000)		(20.000)		(19.000)					
(227.000)		(231.000)		(122.000)					
(136.000)		(68.000)		(70.000)					
(1161.000)		3.800		0.000		0.000			
(2883.000)		3.800		(397.000)		0.000			
(2506.000)		450.800		(1455.000)		442.000		(1238.000)	437.400

Redesign Strategies

Acute

Home & Community Care - Residential

Home & Community Care - Community

Adult Mental Health

Strategy #31 - Reduce regional programs admin. & travel costs
 Strategy #35 - Administrative and support program efficiencies
 Strategy #39 - Consolidation of programs on Vancouver Island
 Strategy #40 - Program adjustments - IMP's & Surrey pretrial

Public and Preventive

Primary Care

Other (Corporate)

Sub-Total: Redesign Strategies

BMP Budgeted Surplus (Deficit)

	\$	FTEs		\$	FTEs		\$	FTEs
	112.000	(1.00)		0.000			0.000	
	769.000			298.000	(1.60)		0.000	
	51.000	(1.00)		209.000	(3.00)		212.000	
	516.000	(6.80)		0.000			0.000	
	1448.000	(8.80)		507.000	(4.60)		212.000	0.00
	(1058.000)	442.00		(948.000)	437.40		(1026.000)	437.40

Health Authority: PHSA (BCCDC)
 Budget Management Plan 2003/04 to 2005/06
 (\$ in thousands)
 All Numbers Shown Must be Incremental not Absolute

Projected Surplus/(Deficit) from Prior Year

Add:
 Annualization Adjustments

Reverse:
 One-time costs/(savings)
 One-time revenues

Budgeted Surplus/(Deficit) - Prior to Additional Pressures

Changes/Pressures (prior to Redesign Strategies)

Projected Changes to Revenue

RP Grants(AC, CC, AMH, PPH)

MSP (1 10 15 00)

Self Pay (1 10 80 00)

Investments (1 60 00 00)

All Other revenue

Wages & Benefits

Unionized Staff (broken down by table)(Appendix A)

Excluded Staff

Physicians

Service Providers

Benefits Rate Change

EI

CPP

WCB

Health Benefits Trust

Sick & Severance adjustment

Non-Wage Inflation

Drugs

Utilities

Other (specify)

Other

Training & Education

Net Depreciation and mortgage equity impact

Contingencies

Demand Pressures

Utilization Increases

Sub-Total: Changes/Pressures

Budgeted Surplus/(Deficit) Prior to Redesign Strategies

2003/04		2004/05		2005/06	
\$					
97.000 263.000		(218.000) 273.000		(218.000) 268.000	
0.000		0.000		0.000	
(1074.000)					
(945.000)		(10.000)		(10.000)	
(33.000)		(23.000)		(23.000)	
12.000		12.000		11.000	
(65.000)		(73.000)		(81.000)	
(18.000)		(16.000)		(19.000)	
(205.000)		(105.000)		(111.000)	
(217.000) 10.000		(453.000)		(744.000)	
(2545.000) 10.000		(668.000) 0.000		(977.000) 0.000	
(2448.000) 273.000		(886.000) 273.000		(1195.000) 268.000	

Redesign Strategies

Acute

Home & Community Care - Residential

Home & Community Care - Community

Adult Mental Health

Public and Preventive

Strategy #63 - Clinical efficiencies

Strategy #64 - Administrative efficiencies

Strategy #65 - Delayed hiring/hiring freeze

Strategy #66 - Develop short-term revenue

Primary Care

Other (Corporate)

Sub-Total: Redesign Strategies

BMP Budgeted Surplus (Deficit)

\$	FTEs	\$	FTEs	\$	FTEs
874.000		(200.000)		160.000	
456.000		502.000	(5.00)	567.000	(7.00)
344.000		70.000		0.000	
556.000		296.000		250.000	
2230.000	0.00	668.000	(5.00)	977.000	(7.00)
(218.000) 273.00		(218.000) 268.00		(218.000) 261.00	

Health Authority: PHSA (BCTS)
Budget Management Plan 2003/04 to 2005/06

(\$ in thousands)

All Numbers Shown Must be Incremental not Absolute

Projected Surplus/(Deficit) from Prior Year

Add:

Annualization Adjustments

Reverse:

One-time costs/(savings)

One-time revenues

Budgeted Surplus/(Deficit) - Prior to Additional Pressures

Changes/Pressures (prior to Redesign Strategies)

Projected Changes to Revenue

RP Grants(AC, CC, AMH, PPH)

MSP (1 10 15 00)

Self Pay (1 10 80 00)

Investments (1 60 00 00)

All Other revenue

Wages & Benefits

Unionized Staff (broken down by table)(Appendix A)

Excluded Staff

Physicians

Service Providers

Benefits Rate Change

EI

CPP

WCB

Health Benefits Trust

Sick & Severance adjustment

Non-Wage Inflation

Drugs

Utilities

Other (specify)

Other

Training & Education

Net Depreciation and mortgage equity impact

Contingencies

Demand Pressures

Utilization Increases

Sub-Total: Changes/Pressures

Budgeted Surplus/(Deficit) Prior to Redesign Strategies

	2003/04		2004/05		2005/06	
	\$		\$		\$	
Projected Surplus/(Deficit) from Prior Year						
Add:						
Annualization Adjustments						
Reverse:						
One-time costs/(savings)						
One-time revenues						
Budgeted Surplus/(Deficit) - Prior to Additional Pressures	(48.000)	42.300	132.000	42.300	(1636.000)	42.300
<u>Changes/Pressures (prior to Redesign Strategies)</u>						
Projected Changes to Revenue						
RP Grants(AC, CC, AMH, PPH)	0.000		0.000		0.000	
MSP (1 10 15 00)						
Self Pay (1 10 80 00)						
Investments (1 60 00 00)	40.000		0.000		0.000	
All Other revenue						
Wages & Benefits						
Unionized Staff (broken down by table)(Appendix A)						
Excluded Staff	(216.000)		(49.000)		(52.000)	
Physicians	(319.000)		(28.000)		(28.000)	
Service Providers						
Benefits Rate Change						
EI	2.000		2.000		2.000	
CPP	(8.000)		(10.000)		(10.000)	
WCB	6.000		5.000		5.000	
Health Benefits Trust	(15.000)		(15.000)		(15.000)	
Sick & Severance adjustment						
Non-Wage Inflation						
Drugs	(1048.000)		0.000		0.000	
Utilities						
Other (specify)	(46.000)		(75.000)		(49.000)	
Other						
Training & Education						
Net Depreciation and mortgage equity impact						
Contingencies						
Demand Pressures						
Utilization Increases	1060.000		(1598.000)		(715.000)	
Sub-Total: Changes/Pressures	(544.000)	0.000	(1768.000)	0.000	(862.000)	0.000
Budgeted Surplus/(Deficit) Prior to Redesign Strategies	(592.000)	42.300	(1636.000)	42.300	(2498.000)	42.300

Redesign Strategies

Acute

Strategy #49 - Recoveries from Federal Health Pgms

Strategy #50 - Celcept (MMF) discontinuation process

Home & Community Care - Residential

Home & Community Care - Community

Adult Mental Health

Public and Preventive

Primary Care

Other (Corporate)

Sub-Total: Redesign Strategies

BMP Budgeted Surplus (Deficit)

	\$	FTEs	\$	FTEs	\$	FTEs
Acute						
Strategy #49 - Recoveries from Federal Health Pgms	444.000		0.000		0.000	
Strategy #50 - Celcept (MMF) discontinuation process	280.000		0.000		0.000	
Home & Community Care - Residential						
Home & Community Care - Community						
Adult Mental Health						
Public and Preventive						
Primary Care						
Other (Corporate)						
Sub-Total: Redesign Strategies	724.000	0.00	0.000	0.00	0.000	0.00
BMP Budgeted Surplus (Deficit)	132.000	42.30	(1636.000)	42.30	(2498.000)	42.30

Health Authority: PHSA (BCPRA)
Budget Management Plan 2003/04 to 2005/06

(\$ in thousands)

All Numbers Shown Must be Incremental not Absolute

Projected Surplus/(Deficit) from Prior Year

Add:

Annualization Adjustments

Reverse:

One-time costs/(savings)

One-time revenues

Budgeted Surplus/(Deficit) - Prior to Additional Pressures

Changes/Pressures (prior to Redesign Strategies)

Projected Changes to Revenue

RP Grants(AC, CC, AMH, PPH)

MSP (1 10 15 00)

Self Pay (1 10 80 00)

Investments (1 60 00 00)

All Other revenue

Wages & Benefits

Unionized Staff (broken down by table)(Appendix A)

Excluded Staff

Physicians

Service Providers

Benefits Rate Change

EI

CPP

WCB

Health Benefits Trust

Sick & Severance adjustment

Non-Wage Inflation

Drugs

Utilities

Other (specify)

Other

Training & Education

Net Depreciation and mortgage equity impact

Contingencies

Demand Pressures

Utilization Increases

Sub-Total: Changes/Pressures

Budgeted Surplus/(Deficit) Prior to Redesign Strategies

	2003/04		2004/05		2005/06	
		\$		\$		\$
Projected Surplus/(Deficit) from Prior Year		\$				
Add:						
Annualization Adjustments						
Reverse:						
One-time costs/(savings)						
One-time revenues						
Budgeted Surplus/(Deficit) - Prior to Additional Pressures	1484.000	13.500	32.000	13.500	0.000	13.500
<u>Changes/Pressures (prior to Redesign Strategies)</u>						
Projected Changes to Revenue						
RP Grants(AC, CC, AMH, PPH)	10178.000		0.000			
MSP (1 10 15 00)						
Self Pay (1 10 80 00)						
Investments (1 60 00 00)						
All Other revenue						
Wages & Benefits						
Unionized Staff (broken down by table)(Appendix A)						
Excluded Staff	(21.000)		(14.000)		(15.000)	
Physicians						
Service Providers						
Benefits Rate Change						
EI	1.000		0.000		0.000	
CPP	(3.000)		(3.000)		(3.000)	
WCB	0.000		0.000		0.000	
Health Benefits Trust	(6.000)		(6.000)		(7.000)	
Sick & Severance adjustment						
Non-Wage Inflation						
Drugs	(11597.000)		0.000		0.000	
Utilities						
Other (specify)	(4.000)		(9.000)		24.000	
Other						
Training & Education						
Net Depreciation and mortgage equity impact						
Contingencies						
Demand Pressures						
Utilization Increases						
Sub-Total: Changes/Pressures	(1452.000)	0.000	(32.000)	0.000	(1.000)	0.000
Budgeted Surplus/(Deficit) Prior to Redesign Strategies	32.000	13.500	0.000	13.500	(1.000)	13.500

Redesign Strategies

Acute

Home & Community Care - Residential

Home & Community Care - Community

Adult Mental Health

Public and Preventive

Primary Care

Other (Corporate)

Sub-Total: Redesign Strategies

BMP Budgeted Surplus (Deficit)

	\$	FTEs	\$	FTEs	\$	FTEs
Acute						
Home & Community Care - Residential						
Home & Community Care - Community						
Adult Mental Health						
Public and Preventive						
Primary Care						
Other (Corporate)						
Sub-Total: Redesign Strategies	0.000	0.00	0.000	0.00	0.000	0.00
BMP Budgeted Surplus (Deficit)	32.000	13.50	0.000	13.50	(1.000)	13.50

Health Authority: PHSA (RED CROSS OUTPOST HOSPITALS)

Budget Management Plan 2003/04 to 2005/06

(\$ in thousands)

All Numbers Shown Must be Incremental not Absolute

Projected Surplus/(Deficit) from Prior Year

Add:

Annualization Adjustments

Reverse:

One-time costs/(savings)

One-time revenues

Budgeted Surplus/(Deficit) - Prior to Additional Pressures

Changes/Pressures (prior to Redesign Strategies)

Projected Changes to Revenue

RP Grants(AC, CC, AMH, PPH)

MSP (1 10 15 00)

Self Pay (1 10 80 00)

Investments (1 60 00 00)

All Other revenue

Wages & Benefits

Unionized Staff (broken down by table)(Appendix A)

Excluded Staff

Physicians

Service Providers

Benefits Rate Change

EI

CPP

WCB

Health Benefits Trust

Sick & Severance adjustment

Non-Wage Inflation

Drugs

Utilities

Other (specify)

Other

Training & Education

Net Depreciation and mortgage equity impact

Contingencies

Demand Pressures

Utilization Increases

Sub-Total: Changes/Pressures

Budgeted Surplus/(Deficit) Prior to Redesign Strategies

	2003/04		2004/05		2005/06	
	\$					
Projected Surplus/(Deficit) from Prior Year						
Add:						
Annualization Adjustments						
Reverse:						
One-time costs/(savings)						
One-time revenues						
Budgeted Surplus/(Deficit) - Prior to Additional Pressures	(670.000)	15.600	(962.000)	15.600	0.000	0.000
<u>Changes/Pressures (prior to Redesign Strategies)</u>						
Projected Changes to Revenue						
RP Grants(AC, CC, AMH, PPH)	0.000		0.000		0.000	
MSP (1 10 15 00)						
Self Pay (1 10 80 00)						
Investments (1 60 00 00)						
All Other revenue						
Wages & Benefits						
Unionized Staff (broken down by table)(Appendix A)	(273.000)					
Excluded Staff			(4.000)		0.000	
Physicians						
Service Providers						
Benefits Rate Change						
EI						
CPP						
WCB						
Health Benefits Trust	(8.000)		(8.000)		0.000	
Sick & Severance adjustment						
Non-Wage Inflation						
Drugs						
Utilities						
Other (specify)	(11.000)		137.000		0.000	
Other						
Training & Education						
Net Depreciation and mortgage equity impact						
Contingencies						
Demand Pressures						
Utilization Increases						
Sub-Total: Changes/Pressures	(292.000)	0.000	125.000	0.000	0.000	0.000
Budgeted Surplus/(Deficit) Prior to Redesign Strategies	(962.000)	15.600	(837.000)	15.600	0.000	0.000

Redesign Strategies

Acute

Strategy #68 - Transfer to Regional Health Authorities

Home & Community Care - Residential

Home & Community Care - Community

Adult Mental Health

Public and Preventive

Primary Care

Other (Corporate)

Sub-Total: Redesign Strategies

BMP Budgeted Surplus (Deficit)

	\$	FTEs	\$	FTEs	\$	FTEs
Acute						
Strategy #68 - Transfer to Regional Health Authorities			837.000	(15.600)		
Home & Community Care - Residential						
Home & Community Care - Community						
Adult Mental Health						
Public and Preventive						
Primary Care						
Other (Corporate)						
Sub-Total: Redesign Strategies	0.000	0.00	837.000	(15.60)	0.000	0.00
BMP Budgeted Surplus (Deficit)	(962.000)	15.60	0.000	0.00	0.000	0.00

Unionized Staff Wage Increases
(\$ in thousands)

	PHSA			C&W			BCCA			BCMHS		
	2003/04	2004/05	2005/06	2003/04	2004/05	2005/06	2003/04	2004/05	2005/06	2003/04	2004/05	2005/06
HEU	5035	1086	1100	1996	369	370	1058	231	233	1664	408	418
BCNU	2862	0	0	2386	0	0	369	0	0	0	0	0
Health Sciences Ass'n	6651	0	0	2220	0	0	2327	0	0	931	0	0
BCGEU	158	0	0	0	0	0	0	0	0	0	0	0
UPN	2097	0	0	0	0	0	0	0	0	1450	0	0
MH move to Health Sector	16803	1086	1100	6602	369	370	3754	231	233	4045	408	418
Other Adj. (UBC, etc.)	10224	0	1000	0	0	0	0	0	0	7258	0	1000
	1112	(817)	20	471	0	0	630	10	10	0	0	0
Total	28139	269	2120	7073	369	370	4384	241	243	11303	408	1418

Unionized Staff Wage Increas:
(\$ in thousands)

	FPSC			BCCDC			DPIC			BCTS		
	2003/04	2004/05	2005/06	2003/04	2004/05	2005/06	2003/04	2004/05	2005/06	2003/04	2004/05	2005/06
HEU	317	78	79	0	0	0	0	0	0	0	0	0
BCNU	0	0	0	107	0	0	0	0	0	0	0	0
Health Sciences Ass'n	504	0	0	669	0	0	0	0	0	0	0	0
BCGEU	0	0	0	158	0	0	0	0	0	0	0	0
UPN	647	0	0	0	0	0	0	0	0	0	0	0
MH move to Health Sector	1468	78	79	934	0	0	0	0	0	0	0	0
Other Adj. (UBC, etc.)	2693	0	0	0	0	0	0	0	0	0	0	0
Total	4161	78	79	945	10	10	0	0	0	0	0	0

Unionized Staff Wage Increas:
(\$ in thousands)

	BCPRA		RED CROSS			CORPORATE			
	2003/04	2004/05	2005/06	2003/04	2004/05	2005/06	2003/04	2004/05	2005/06
HEU	0	0	0	0	0	0	0	0	0
BCNU	0	0	0	0	0	0	0	0	0
Health Sciences Ass'n	0	0	0	0	0	0	0	0	0
BCGEU	0	0	0	0	0	0	0	0	0
UPN	0	0	0	0	0	0	0	0	0
MH move to Health Sector	0	0	0	0	0	0	0	0	0
Other Adj. (JBC, etc.)	0	0	0	273	0	0	0	0	0
Total	0	0	0	273	(837)	0	0	0	0
				273	(837)	0	0	0	0

HEALTH AUTHORITY: PHSA
Equity Position

	<u>2003/04</u>	<u>2004/05</u>	<u>2005/06</u>
Beginning Equity Position (March 31/01) *	(29.596)		
Surplus (Deficit) from 01/02 (audited)	(2.308)		
Equity as at March 31/02	<u>(31.904)</u>		
Projected Surplus (Deficit) for 02/03	14.244		
Projected Equity Position, Beginning of Year	<u>(17.660)</u>	(27.949)	(27.947)
BMP Projected Surplus (Deficit)	<u>(10.289)</u>	0.002	(6.128)
Projected Equity Position, End of Year	<u><u>(27.949)</u></u>	<u><u>(27.947)</u></u>	<u><u>(34.075)</u></u>
Change in Equity from March 31/01	1.647	1.649	(4.479)

Template 6

HEALTH AUTHORITY: PHSA

Cash Flow Projections (\$ - millions)

	<u>2003/04</u>	<u>2004/05</u>	<u>2005/06</u>
Opening Cash Balance	140.143	125.85	129.26
Revised Projection	(10.289)	0.002	(6.128)
Non Cash Items:			
Sick & severance adjustment	0.70	0.70	0.70
Other (list) - Amortization	37.7	37.70	38.40
Capital expenditures	(38.40)	(35.00)	(35.00)
Sick/severance payout	(4.00)	-	-
Closing Cash Balance	<u>125.85</u>	<u>129.26</u>	<u>127.23</u>

Template #7

Planned Capital Expenditures	\$
1	
2	
3	
4	
5	
Total	<u>-</u>
Other non-capital Expenditures	<u>924.2</u>
Total (must equal MOHS operating grant)	<u><u>924.2</u></u>

Annual Capital Asset Project Report Template

Project Listing of projects started in fiscal year

Report format is optional subject to the health authority's format but should include the following columns.

Note: The project amounts are estimates. The 2003/04 capital projects list has not been finalized.

Site	Project ID	Project Name ¹	Project Type Code ²	Total Project Cost (in 000s)
PHSA		Provider Update - Clinical Interface	E	275
PHSA		Pharmanet - Clinical Interface	E	150
PHSA		Clinical Broker - Clinical Interface	E	375
PHSA		Laboratory Information System	E	4,000
PHSA		Radiology PACS	E	500
PHSA		Clinical Information System	E	3,600
PHSA		Business Information System	E	2,800
PHSA		Network/Server Infrastructure	E	1,000
PHSA		Call Centre Telecommunications System	E	400
PHSA		Miscellaneous IM/IT Projects (< \$100,000)	E	500
		Subtotal PHSA IT Projects		13,600
BCCA		PET-CT (balance of equipment funding)	E	400
BCCA		Radiopharmaceutical Lab	E	800
C&W		Crib and Bed Replacement Block Allocation	E	250
C&W		Dermatology - Laser	E	150
C&W		Breast Ultrasound Machine	E	278
C&W		Washer/ Decontaminator	E	109
C&W		ICU - Patient Monitoring System - central monitor replacement	E	250
C&W		3F Lighting System	E	152
C&W		Ultrasound Machines	E	272
C&W		Cytovision Genetic Workstation	E	293
C&W		Therapeutic Drug Analyzer	E	135
C&W		Medical Test Equipment	E	149
BCCA		Equipment < \$100,000	E	260
C&W		Equipment < \$100,000	E	1,366
BCCDC		Equipment < \$100,000	E	400
BCMHS & FPSC		Equipment < \$100,000	E	210
		Subtotal Equipment		5,474
BCCA		Renovations for PET-CT	M/CIP	700
C&W		3G/3H Renovation	M/CIP	1,500
C&W		ACB Enhancements	M/CIP	500
C&W		Replacement of OR1 Spotlight & install. monitor booms	M/CIP	116
C&W		Emergency Generator SHY	M/CIP	950
C&W		Cath Lab Construction	M/CIP	477
C&W		SHY Building Exterior Phase 2	M/CIP	317
BCMHS & FPSC		Renovate corridors/elev. 2X/2Y; 3X/3Y; 4X/4Y	M/CIP	300
BCMHS & FPSC		Build servery in Centre Lawn 2nd floor	M/CIP	290
BCCA		Renovations < \$100,000	M/CIP	253
C&W		Renovations < \$100,000	M/CIP	124
BCCDC		Renovations < \$100,000	M/CIP	86
BCMHS & FPSC		Renovations < \$100,000	M/CIP	86
		Subtotal Renovations		5,699
C&W & BCCA		Seismic Mitigation	M/CIP	1,100
BCPRA		Equipment < \$100,000 & Renovations	E & M/CIP	3,500
BCCA		PET-CT (total cost including installation: \$5.2 million)	FE	4,100

C&W		MRI	FE	4,100
		Subtotal Federal Funding		8,200
BCCA		4th Floor East Renovations	M/CIP	253
C&W		Academic Space/Teaching Space Upgrade & Consolidation	M/CIP	330
C&W		Ctr. Community Child Health Research	M/CIP	225
C&W		Academic Space < \$100,000	M/CIP	34
		Subtotal Academic Space		842
Total				38,415

BCCA - BC Cancer Agency
 BCCDC - BC Centre for Disease Control
 BCMHS - BC Mental Health Society (Riverview)

BCPRA - BC Provincial Renal Agency
 C&W - Children's & Women's Health Centre of BC
 FPSC - Forensic Psychiatric Services Commission

Notes:

1. **Project** = new, replacement or upgrading sites, buildings or equipment.
 Projects < \$100,000 can be grouped together

2. **Project Type Code:** Indicate which projects are:

Project Type	Code
Maintenance Repair/Capital Improvement	M/CIP
Federal Equipment & related site preparation	FE
Equipment (non federally funded)	E

Funding Sources

Identify funding sources for capital asset projects.

Funding Source	Funding (in 000s)
PCA Funding (includes CIP/Equip/Restructuring/Mental Health/Cont. Care, etc.)	1,479
Health Authority Borrowing	
2002/03 Balance of CIP/Equip/IT Allocation	558
2003/04 CIP/Equip/IT Allocation	10,800
Renal Allocation	3,500
Academic Space Allocation (estimated amount)	842
Federal Equipment Allocation (estimated amount)	8,200
Home & Community Care (portion of funding used for infrastructure)	
Operating Global Grant Used for Capital Purposes	
Regional Hospital District	
Foundations	3,361
Other (2003/04 Clinical Equipment & Capital Renovations)	3,150
Other (Mental Health - CASE Management)	3,600
Other (Information Technology Priorities Grant)	1,825
Other (Seismic Mitigation)	1,100
Total	38,415